



SCAPA GROUP PLC

2006/2007

PRELIMINARY RESULTS

ANALYSTS' PRESENTATION

7 June 2007



Highlights



- Underlying[§] sales 6% up due to growth in Europe following operational improvement initiatives
- Trading Profit* of £7.0m - £1.6m up on last year's result despite £1.2m detriment from currency and £0.6m due to business disposals (£3.4m up on an underlying[§] basis)
- Positive headline[§] earnings per share for the first time in 6 years
- Further stage of major cost reduction programme put in place - cost of £1.5m with estimated annual savings of £1.2m
- Sale of three businesses during the year. Total net proceeds £23.0m with a combined profit on disposal of £11.9m
- New legal cost apportionment agreement on asbestos saving £0.5m of cash in the full year - exceptional credit in year of £0.9m. Over 12,500 claims (40% of total) dismissed since March 2006

[§] Underlying sales and trading profits adjust for business disposals, currency and exceptional items. Headline earnings per share adjust for business disposals and exceptional items.

* Operating Profit before exceptional costs, impairments and profit on business disposals

Strategic Review Update



- Business Spread
 - Focus on core speciality tapes
 - Disposal of our small loss-making Irish distribution business for £1.0m - completed on 19 June 2006
 - Disposal of our Megolon compounding business for £16.75m - completed on 13 October 2006.
 - Disposal of our Lymington sealants business for £4.9m - completed on 9 February 2007
- Operations
 - Turnaround of loss-making operations continues
 - Emphasis on relentless cost reduction
 - Further stage of major cost reduction programme actioned - total cost to date £4.1m, annual savings in ongoing businesses £3.5m

Profit and Loss Account



£m	Year Ended	
	31.3.07	31.3.06
Sales	184.3	191.5
Trading Profit*	7.0	5.4
Profit on disposal of businesses	11.9	-
Exceptional Costs	(0.3)	(3.3)
Impairments	(2.9)	(13.7)
Operating Profit/(Loss)	15.7	(11.6)
Bank interest and finance costs	(2.8)	(2.9)
Profit/(Loss) before tax	12.9	(14.5)
Taxation	0.4	(0.8)
Profit/(Loss) after tax	13.3	(15.3)
ROS	3.8%	2.9%
Headline EPS	1.1p	(0.1)p

* Operating Profit before exceptional costs, impairments and profit on business disposals



Profit and Loss Account



- Underlying sales increase of 6% with good growth in our European operations
- Margins eased a little due to raw material price pressures
- Benefit of cost saving initiatives
- £0.7m detriment primarily from weaker US\$ - translation effect plus net loss on terminated currency swaps
- Current year tax charge of £3.5m due to the tax paying position in Canada, France and the USA offset in part by prior year tax credits of £0.9m to give a net charge of £2.6m
- Benefit in tax charge of £3.0m due to resolution of historical issues
- Group ROS up to 3.8% from 2.9% last year
- Positive headline earnings for the first time in 6 years

Profit on Disposal of Businesses



£m	Ann Sales 2005/06	Gross Proceeds	Profit/(Loss) on Disposal
Irish distribution - completed 19 June	4.4	1.0	(0.1)
Megolon compounding - completed 13 October	20.3	16.8	9.4
Lymington sealants - completed 9 February	7.0	4.9	2.6
	<u>31.7</u>	<u>*22.7</u>	<u>11.9</u>

* Excludes estimated working capital release of £2.0m, disposal costs of £1.5m and grant repayment of £0.2m. Proceeds include deferred consideration of £0.4m

Exceptional Costs



	Year Ended	
	31.3.07	31.3.06
Reorganisation costs*	1.5	2.4
Dilapidations, onerous lease provisions and other	0.2	1.0
Movement in asbestos litigation costs provision	(0.9)	-
Profit on disposal of residual properties	(0.5)	(0.1)
	<hr/>	<hr/>
	0.3	3.3

*2006/7 European restructuring following Megolon and Lymington disposals. 2005/6 European and North American redundancies, consolidation and closure of Corporate HQ. Total annual savings £3.5m in ongoing businesses.

Impairments



Year Ended
31.3.07 31.3.06

Goodwill:

2005/6 - Lusa, CCL, Medifix & Boldscope acquisitions	-	10.9
2006/7 - China	0.1	-

Fixed asset carrying values:-

2005/6 - UK, Korea and Lusa US	-	2.8
2006/7 - Ashton & Rorschach sites	2.8	-

2.9	13.7
-----	------

Geographic - Europe



£m	Year Ended	
	31.3.07	31.3.06
Sales	111.2	117.1
Trading Profit*	2.1	0.7
ROS	1.9%	0.6%

- Three business disposals in the year reducing sales by £14.1 and trading profits by £0.6m
- Strong underlying sales growth of 8% with major gains in the automotive, construction and printing and graphics markets
- Improved customer service
- Increase in raw material/energy costs offset in the main by sales price increases
- Cost savings in year due to the three-phase reorganisation programme £2.1m

* Operating Profit before exceptional costs, impairments and profit on business disposals

Geographic - North America



£m	Year Ended	
	31.3.07	31.3.06
Sales	65.3	66.7
Trading Profit*	7.6	7.7
ROS	11.6%	11.5%

- Underlying sales (in currency) up 3%
- Medical, sports and entertainment and cable sales increases
- Automotive sales down and construction flat due to depressed market conditions
- Raw material/energy cost increases partly offset by selling prices
- Carlstadt fire in the second half of the year impacted performance - exceptional cost £0.2m
- Tight operating control and savings initiatives helping margin maintenance
- Underlying profit £0.4m up before £0.5m detriment on translation due to weaker US\$

* Operating Profit before exceptional costs, impairments and profit on business disposals

Geographic - Asia



£m	Year Ended	
	31.3.07	31.3.06
Sales	7.8	7.7
Trading Profit/(Loss)*	0.2	(0.1)
ROS	2.6%	(1.3)%

- Underlying sales 3% up on prior year
- Negative impact of movement in Korean Won on regional competitiveness
- Change in senior management and team structure
- Improving performance in the second half - profit £0.25m
- £1.0m Megolon distribution account terminated at year end - net impact after cost reduction initiatives £0.1m pa

* Operating Profit before exceptional costs, impairments and profit on business disposals

Corporate



£m

Central costs

Loss/(gain) on currency swaps

Net costs

	Year Ended	
	31.3.07	31.3.06
Central costs	2.8	3.4
Loss/(gain) on currency swaps	0.1	(0.5)
Net costs	<u>2.9</u>	<u>2.9</u>

- Changes in senior management team
- Intense focus on costs including reduction in the number of support staff and rationalisation of workload with European team
- £0.1m loss on currency swaps (£0.5m profit in previous year).
Now terminated
- Seamless move to AIM made on 22 August - exceptional cost of £0.1m
- Lease assigned on the former Blackburn HQ - £0.2m credit to exceptional costs
- Profit on the sale of residual properties £0.5m (£0.1m in 2005/6) - credit again taken to exceptional

Cash Flow



£m

Year Ended

31.3.07 31.3.06

Trading Profit*	7.0	5.4
Depreciation	5.0	6.4
Change in working capital	(1.3)	(2.8)
Capital expenditure	(2.8)	(2.7)
Interest/Tax	(1.8)	(2.1)
Reorganisation costs	(1.5)	(2.4)
Other	0.4	-
	<hr/>	<hr/>
	5.0	1.8
Sale of businesses/property	23.1	-
Asbestos litigation	(0.5)	(1.4)
Pensions top-up	(3.8)	(3.3)
	<hr/>	<hr/>
	23.8	(2.9)
Waycross deposit release	-	5.7
	<hr/>	<hr/>
Net cash inflow	23.8	2.8

* Operating Profit before exceptional costs, impairments and profit on business disposals

Cash Flow



- Working capital - outflow due to increased activity as well as raw material price increases
- Capital expenditure - tight control continues
- Reorganisation costs - major programme in place; third stage now actioned
- Sale of businesses - net proceeds from disposals including £2.0m of working capital released less £0.2m of grants repaid
- Asbestos litigation - major expenditure reduction with lower legal activity and new legal agreement
- Pensions - additional £3.3m legacy top-up continues plus £0.5m relating to the sale of our Irish subsidiary
- Waycross deposit release of \$10m in 2005, final \$10m due in 2011
- Secured borrowings repaid in full in October from the proceeds of the Megolon disposal. Facility finally terminated in March and replaced by a committed unsecured line of \$15m

Pensions



- IAS 19 deficit at 31 March 2007 £58.3m following improvement in discount rates, updated actuarial assumptions re future accrual, etc, and cash payments made into the Schemes during the year
- Sale of our Irish subsidiary triggered a Section 75 debt which will be funded progressively over a 4-year period, using in part the £0.9m net disposal proceeds as these are received. In addition further payments of £0.6m p.a. will be made over the next 3 years
- Revaluation of all 3 pension funds at 1 April 2006. Closure of schemes to future accrual in progress. Discussions ongoing with the Trustees/Pensions Regulator on future funding levels. A separate market update will be provided as soon as these are concluded
- Other initiatives under review to reduce the deficit further with an update to be provided later in the year with the Interim results

Asbestos Litigation



- Provision for anticipated legal costs over the next 10+ years at 31 March was £6.8m
- Robust defence continues with one court case in process at present where a verdict is expected in the next day or so
- Step reduction in outstanding litigation with over 12,500 plaintiffs dismissed in last 6 months - 40% of total outstanding claims
- Discussions with insurers for a reduction in our share of legal costs concluded, with our share to halve for the 3 years commencing 1 April 2006
- Provision for anticipated legal costs reduced by £0.9m giving rise to a credit to exceptional costs

Balance Sheet



£m	Year Ended	
	31.3.07	31.3.06
Goodwill	9.8	11.2
Fixed assets	33.5	46.9
Operating working capital	26.0	32.5
Other provisions	(3.2)	(3.8)
Tax	2.1	1.1
	<hr/>	<hr/>
	68.2	87.9
Provision for asbestos litigation	(6.8)	(8.8)
Waycross deposit	5.1	5.7
Pension deficit	(58.3)	(63.4)
Net (borrowings)/cash	11.2	(13.2)
	<hr/>	<hr/>
Net assets	19.4	8.2



Outlook



- Markets
 - Impact of US weakness on domestic automotive producers/construction markets
- Margins
 - Oil price stability but still at relatively high level
 - Upward pressure on certain raw materials moderating a little
- Current Trading
 - US volumes strengthened a little in last few months with Europe continuing to show positive volume trend
 - Trading in April and May in line with expectations
 - Further internal initiatives to improve performance following business disposals and phase three of rationalisation programme



Summary



- Major progress on trading with strong ongoing performance in North America and improvement in Europe due to the operational initiatives put into place in the last 18 months
- Transformation in the financial position of the Group with elimination of debt following the sale of three businesses during the year
- Progress on legacy issues with new legal cost apportionment on asbestos. Funding discussions underway on pension deficits
- Good start to the year with performance after two months in line with expectations